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Executive Secretariat

72-298

CIR 72-0002

10 January 1972

MEMORANDUM FOR THE RECORD

SUBJECT: Lunch with Roger Jones, 10 January 1972

1. I lunched Roger Jones today and the following salient points emerged:

a. Jones led off by saying he hoped I agreed with his feeling that the follow-up to the President's 5 November memorandum was going well. I told him I was glad he felt that way, pointing out that those of us working on it on a day-to-day basis often understandably wished that progress could be faster. I told him that, nonetheless, it was my conviction that speed had to be deliberate to avoid errors and hard feelings which could be difficult to repair. Jones said that he had spent a good deal of time, particularly with Shultz and Dam, advising maximum exercise of patience, even should the President voice concern about lack of progress. In effect, Jones had no particular criticism of the way we are setting about our planning and I briefed him on some of our pending personnel moves. He realizes that our planning and indeed our organizational charts are inherently tentative and flexible.

b. Jones feels that Dam, with his legal background, is apt to apply legal philosophy a little too readily to management concepts, but he has found him thoroughly bright, a quick learner and a man of good will. He believes Dam and Shultz now understand the implications of the Defense implementing directive on the Central Security Service and are now quite prepared to weigh in, when Noel Gayler has completed his draft of how the CSS should be set up and be run. Jones' concept is that the time to insist on compatibility between NSCID 6 and the DOD directive is when Gayler says he is ready to go. Jones has advised Defense (Al Hall) of these points and Hall apparently readily agreed that there could not be any anomaly with NSCID 6. Jones has also advised Gayler to proceed with that in mind and Gayler fully agreed.

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c. When Jones asked whether we had firm ideas as to the role of the Intelligence Resources Advisory Committee (IRAC), I said that we had given a good deal of thought to it but had not attempted to draft a concrete plan, pending additional talks between the DCI and Packard's successor and receipt of OMB's concept paper on the consolidated program budget. Jones said the latter would be ready about the middle of this week. In that connection, Jones asked whether we had had any rumblings from State on the delay in getting IRAC under way. I said that we had not but could understand that they might be impatient to get back into the community ball game, even though their own resource input was rather minor. I gather that among Jones' concerns on IRAC is some apprehension that Henry Kissinger might try to get into the resource business via the National Security Council Intelligence Committee (NSCIC), though we both agreed this would be "unconstitutional." I gather Jones may cover this point with Andy Marshall, when the latter returns next week, so that Marshall may be braced to do his best to keep Kissinger off that particular reservation.

d. Jones asked whether the DCI had received acknowledgment or reply to his memorandum of 5 December, responding to the 5 November directive. I said I was relatively sure he had not and that I did not believe he expected one. Jones agreed and said that he had had occasion to suggest to members of the NSC staff that this was not a requirement. He did not exclude, however, that there might be some acknowledgment from the President.

e. Jones asked whether the DCI would feel he had to undertake personally much of the explanatory work and appearances that would have to be made in support of the consolidated program budget, particularly on the Hill. I said that whereas I had not discussed this particular aspect with the Director, the latter's credibility on the Hill was very much a personally developed thing and I did not see how much of this could be delegated. Despite the time it took, we agreed this was effort very well spent and which might well save even more work at lower levels in the community.

f. A recurrent theme in Jones' remarks was that the DCI's impact on the community program would be cumulative and would be unlikely to have full effect for two or three years.

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He anticipated that in the initial stages the Director would only want to weigh in with full vigor on a few major issues and that when solutions had been found to them, involvement in detail on somewhat lesser matters would be more effective.

2. I asked Jones how much longer he expected to maintain his interest in the reorganization and he replied that it probably would soon be reaching statutory limit on consultation time and that he did not wish to sign on in any other capacity, as he had a number of other commitments.

(Signed) Bronson Tweedy

Bronson Tweedy
D/DCI/NIPE

cc: DCI



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